		2023/24 budget	Forecast outturn	Variance
		£'000	£'000	£'000
Net Cost of Services	Chief Executive & Directors	349	325	(24)
	Communications, Strategy & Policy	1,520	1,613	93
	HR & Organisational Development	570	584	14
	Strategic Finance & Property	2,061	2,480	419
	Corporate	530	618	88
	Housing & Health	2,193	2,133	(60)
	Democratic and Legal	1,506	1,532	26
	Planning & Building Control	2,209	2,663	454
	Operations	2,803	2,616	(187)
	Shared Revenues & Benefits Service	1,798	1,781	(17)
	Revenues & benefits retained costs	(467)	(451)	16
	Housing Benefit Subsidy	(371)	(405)	(34)
	Shared Business & Technology Services	2,291	2,269	(22)
	CERA	238	238	-
	Total Net Cost of Services	17,230	17,996	766
Corporate Budgets	Minimum Revenue Provision	557	557	-
	Interest Payments on loans	979	1,400	421
	Interest & Investment income	(1,000)	(1,569)	(569)
	Pension Fund Deficit contribution	637	637	-
	Corporate Budgets Total:	1,173	1,025	(148)
Use of Reserves	Contributions to Earmarked reserves	590	445	(145)
	Contributions from Earmarked reserves	(1,408)	(1,661)	(253)
	Use of General Reserve	-	-	-
	New Homes Bonus Priority Spend	-	-	1
	Net Use of Reserves:	(818)	(1,216)	(398)
Net Cost of Services Total:		17,585	17,805	220
Funding	Capital salaries	(150)	(150)	_
	NDR	(2,933)	(2,933)	-
	Section 31 grants	(1,169)	(1,169)	
	(Surplus)/Deficit on collection fund	1,583	1,583	-
	Government grants	(1,361)	(1,361)	-
	Business Rates pool 22/23 pooling gain	(511)	(511)	-
	New Homes Bonus	(931)	(931)	_
Non Departmental Budgets Total:		(5,472)	(5,472)	-
Total:		12,113	12,333	220